

LEVENT IRMAK



Saray Mah. Dr. Adnan Buyukdeniz Cad.
AKKOM Ofis Park CESSAS Plaza 2. Blok Kat.10
Umraniye, Istanbul, Türkiye
Mobile: +90 538 974 7390
E-Mail: levent@mc2modern.com

Year of birth: 1970

Present position:

FIDIC Certified Adjudicator (Enlisted in FIDIC President's List of Approved
Dispute Adjudicators)
FIDIC Certified Trainer
Testifying Expert Witness
Independent Contracts & Claims Consultant

Education:

Institution	Degree(s) or Diploma(s):
Robert Gordon University Aberdeen UK	LLM Construction Law and Arbitration
Northeastern University Boston USA	Master of Science (Construction Management) (Diploma)
State University of New York (SUNY) at Buffalo New York USA	Graduate Study in English (Diploma)
Istanbul Technical University Turkey (1991)	Bachelor of Science in Civil Engineering (Diploma)

Membership of professional bodies:

- ✓ Past-President of DRBF (Dispute Resolution Board Foundation) Region-2 Board of Directors
- ✓ Past Member of the Board of Directors of the Association of Turkish Consulting Engineers and Architects(ATCEA/TMMMB)
- ✓ Member of FIDIC and EFCA
- ✓ Professional Member of the DRBF (Dispute Resolution Board Foundation)
- ✓ Member of ISTAC (Istanbul Arbitration Center) Construction Committee
- ✓ Member of CIArb
- ✓ Member of the Chamber of Civil Engineers – Istanbul Branch

Dispute Board Nominations:

- DAB Member on CCGT Power Plant in European country
- Sole Member DAB on Water Treatment Plant in European country
- Sole Member DAB on Railway Project in Western Asian country
- Sole Member DAB on Road Project in Central Asian country
- Chair of 3-Member DB on Wastewater Treatment Plant in European country
- Chair of 3-Member DAB on Railway Project in South Asian country
- Sole Member DAB on Road Project in Central Asian country
- DAB Member on Power Transmission Line Project in African country
- DAB Member on Metro Project in Far East Asian country
- DAB Member on CCGT Power Plant in Asian country

Other skills:

- Accredited FIDIC trainer with extensive knowledge on international construction contracts.
- Ability to take technical concepts, concisely and effectively convey them to legal professionals.
- Ability to identify, analyze, communicate and resolve problems and develop workable alternative solutions and retain effective writing skills, advance knowledge in preparation of Cost Proposals, REAs, Status and Financial Reports.
- Ability to perform delay analysis, productivity analysis, entitlement analysis, damage calculations, standard care evaluations.
- Retain knowledge and experience in a wide spectrum of construction projects, such as Concrete and Steel Structures, Railroad Rehabilitation and Signaling Systems, Pile Foundations, Wastewater Treatment Plants, Tunnels, Highways, Industrial, Commercial and Residential Mixed-Use Buildings.
- Retain vast experience in training people on construction management with particular emphasis on contract and claims management and dispute resolution.
- Wrote articles and presented papers concerning contract management, FIDIC contract applications and dispute avoidance and resolution.
- Participated in numerous adjudication proceedings; prepared position papers and defended/represented parties before DAB and DRB panels.
- Retain experience as Contracts & Claims Manager/Advisor and Dispute Resolver in various countries, such as USA, Turkey, Georgia, Azerbaijan, Kazakhstan, Kyrgyzstan, Russia, Iraq, Jordan, Bahrain, United Arab Emirates, Kuwait, Ethiopia, South Africa, Mozambique, Montenegro, Kosovo, Germany, Ukraine and Netherlands.
- Served as one of few commentators of FIDIC Conditions of Subcontract (2011) and 2017 FIDIC 2. Edition Red, Yellow and Silver Books as a friendly reviewer.

Arbitration Experience

- ICC Case: Appointed by Arbitral Tribunal chaired by a well-known Swiss Arbitrator as member of a three-person expert panel tasked to investigate, assess and prepare an Experts' Report on defective works and estimated costs for remedy of defects on an industrial building. As member of the Expert Panel, I participated in a hearing and was cross-examined by the party counsels. Following the conclusion of our involvement in this case, I received a letter of commendation praising our report as being one of the best technically prepared reports where I was the lead author of the report.
- ICC Case: Appointed by Arbitral Tribunal chaired by a well-known Swiss Arbitrator as member of a two-person expert panel tasked to investigate, assess and prepare an Experts' Report on incomplete and defective works and estimated costs following termination of contract of a large commercial real estate development. Before the start of the hearing, the parties reached an amicable settlement, indicating, as suggested by the Tribunal, that the Expert Report played an essential role in parties reaching an amicable settlement.
- ICC Case: Retained by a party (Respondent) as claims advisor to assist them in preparation of a substantial counterclaim in respect to, inter alia, design and other technical matters in an arbitration case involving a large hospital project.
- AFSA Case: Retained by a global water company for a water/wastewater treatment plant project in Africa, to prepare an Expert Report on several issues, including inter alia, adjustment of Contract Price, amount of retention money and appropriateness of methodology used by Claimant in calculation of the amount of extension of time and additional costs. The same client also commissioned me, in pre-arbitration stage, to prepare an Expert Report on adjustment in Contract Price under SC 13.8 [Adjustments for Changes in Cost] FIDIC Conditions of Contract in consideration of amended provisions for adjustment formulae. The independent 3rd party (a lawyer) on the dispute matter from whom the parties sought for a "non-binding opinion" found my conclusions acceptable in comparison to the counter-report prepared by the other party's expert.
- Retained by a global law firm to prepare an Expert Report on extensive quantum matters concerning a major health sector development in a Middle Eastern country.
- ICC Case: Retained by a global law firm as an Expert witness for a large high-rise building complex project in a Middle East country to investigate, assess and prepare an Expert Report on defective works, rectification works and taking over of the Works, and was cross-examined during the proceedings by party counsels and arbitrator.

Professional experience

Date from - to	Location	Company	Position	Description
1994-1995	Boston, USA	Northeastern University	Research Assistant	Participated in a federally funded research program for the behavior of High-Performance Fiber Reinforced Concrete (HPFRC) as a member of the first research team in the world with respect to the application of long steel fibers. Also Administered Concrete Materials Courses for undergraduate classes
1996-1997	Boston, USA	HOON Co. Inc.	Office Engineer	Construction projects ranging from \$2 million to \$5 million. Successfully performed engineering duties, contributed to several winning estimates; Prepared bid packages.
1998-1999	New York, USA	Kiska Construction Corporation -USA	Project Engineer	<p>Newtown Creek Wastewater Treatment Plant (\$35 mil.) This Project involved improvement of the existing wastewater treatment plant through modifications to the aeration and sedimentation tanks, installation of a new gasholder tank and new odor control tanks and rehabilitation of existing facilities involving extensive concrete and mechanical work.</p> <p>Rehabilitation & Widening of Marine Parkway Bridge (\$74 mil.) This project involved the removal and replacement of approximately 1,600-foot-long bridge deck consisting of precast concrete and steel grating, stringers, bearings, and full truss chords; extensive structural steel repairs, cleaning and painting the bridge, replacing lane control system, balancing the lift span.</p> <p>Tasks Performed: Successfully performed engineering and management duties, such as negotiations, schedule preparations, field work coordination, assignment of work to crews, subcontractor management, shop drawings and RFI preparation, payments, cost control and preparation of reports</p>

1999-2003	Boston, USA	M. DeMatteo Construction Co. Inc.	Claims & Changes Manager	<p>Logan International Airport / I-90 Interchange (\$210 mil.) As part of the \$15 Billion “Central Artery/Tunnel Project”, (The Big Dig), Interstate I-90 interchange connecting Ted Williams Tunnel to Logan Airport included the construction of a highway varying from two to eight lanes, viaducts, reinforced concrete open depressed roadway, cut-and-cover tunnel and at-grade approach roadway along with pedestrian access tunnels, stairwells, drainage, lighting, signage, pavement, site preparation, irrigation and landscaping.</p> <p>Task Performed: Successfully implemented construction contract in accordance with requirements and covenants; Identified, Analyzed, Priced, Negotiated and Settled over 500 Claims and over 200 Change Orders with a settled value of over \$50,000,000; Provided guidance and strategy in resolving critical management and technical issues; Administered meetings; Wrote more than 1,500 critical letters in order to establish grounds for defending or pursuing claims, Provided assistance to company lawyers in litigation issues. Participated in and represented the Contractor at Dispute Board (DRB) hearings.</p>
2001-2004	Boston, USA	GSE Inc.	Investing Partner	<p>Implemented and executed contracts for representation of foreign companies in Turkey, provided guidance as to how to conduct business in pursuing customers and closing business deals as a mentor to the business manager.</p>
2004-2006	New York, USA	Granite Construction Northeast	Claims Manager	<p>Howland Hook Marine Terminal Berth Strengthening & Widening Project (\$40 mil.) This project entailed the construction of an extension to an existing marine terminal comprised of a 12” thick reinforced concrete deck placed on 8” thick precast concrete panels which span between the precast concrete caps supported by 36” diameter rock-socketed bearing and battered pipe piling. The project also required the rehabilitation of an existing terminal facility and removal of an existing berth and partial removal of the pier caps; roadway improvements and related drainage, electrical, fencing and lighting work items.</p> <p>Tasks Performed: Analyzed schedule, change orders and claim issues; Reviewed all correspondence and established chronology of events and the entitlement for damages; Applied analytical methods through analysis of project data as extracted from the project documents and Quantified damages in excess of \$10 million in coordination with an outside consultant; Coordinated efforts with both the outside and the corporate lawyers.</p> <p>Staten Island Railway Signal Modernization Project (\$83 mil.) This project involved the replacement of all existing track equipment and appurtenances, installation, testing and commissioning of a new Signal System, 100Hz Signal Power System, SoNET System, SCADA System, VCS System, Railroad Control Center, CAB Signal System and all wayside equipment on a 14-mile double-line track railway system.</p> <p>Tasks Performed: Involved heavily in the day-to-day management of a railroad and signal system rehabilitation project, helped correcting major management errors, helped stopping of financial bleeding, helped improving of financial forecasting; Reviewed project documents, wrote position letters to the Employer and subcontractors, provided guidance and strategies on vital issues; revitalized schedule updating, successfully corrected inconsistencies in schedule, performed time impact analysis; priced, negotiated and settled change orders valued over \$8 million, performed claim analysis in establishing merit and quantifying damages over \$15 million; Coordinated efforts with corporate lawyers.</p>

				<p>Amtrak Railroad Subway Tunnel Shaft Rehabilitation (\$70 mil.) This project involves the demolition and reconstruction of a 100-year-old ventilation facility for a railroad subway tunnel. The existing facility consists of two 2-story brick ventilation buildings, each of which rests on an 85-ft deep rectangular caisson that services two tunnels. The scope of work also includes the replacement of two existing DC power substations along with SCADA and other control systems equipment.</p> <p>Tasks Performed: Involved in day-to-day management of a major railroad subway tunnel shaft rehabilitation project; Reviewed all project correspondence, provided guidance and strategy to the project team in handling contractual and technical issues, Analyzed and corrected construction schedule for inconsistencies and performed schedule updates and time impact analysis for major contract change orders valued over \$5 million, Upon review of relevant documentation, established entitlement, quantified costs and time delay impacts.</p> <p>While performing project-specific tasks, also prepared Financial and Status Reports for Executive Level Management, provided recommendations on contractual issues for other projects valued over \$700 Million, Provided/Coordinated in-house training for project teams on project management issues, i.e. claims and change order management, document control, cost control, scheduling. Participated in Quarterly Budget Forecasts.</p>
2006-2011	Istanbul, Turkey	GIZ International Services	Construction Contracts/ Claims Consultant	<p>The Bosphorus Strait Railway Tunnel Project (a/k/a the Marmaray Project) (over \$4 Billion) The project consists of three (3) separate EPC Turnkey contracts (FIDIC Silver Book). The overall project includes rehabilitation of an existing 76-km of double-track commuter railway line, construction of an immersed tube tunnel across the Bosphorus (world’s deepest) and procurement of high-tech railway vehicles. The works involve underground tunnels constructed by TBMs, NATM and cut-and-cover methods, connection of above and under-ground track systems to construct a more modern and high-capacity subway system. The project also involves the renovation of a total of 36 stations, construction of 4 new stations, 3 of which are deep underground stations, installation of a new signal system along with all other auxiliary systems.</p> <p>Tasks Performed: Provided technical and management support to enable the project owner to effectively manage three separate contracts. Reviewed employer’s representative’s reports and assessments concerning contractual matters and provided recommendations to the project owner. Reviewed and evaluated contractors’ claims, contractor-initiated value engineering and contractors’ proposals for change orders; Assisted in development and presentation of employer’s positions at more than 60 (sixty) site meetings and hearings of the Dispute Adjudication Board; also involved in preparation and or review of the position papers, interpretation of the DABs’ decisions and in taking necessary actions thereafter; Provided on-the-job training for key personnel on contract management issues and conducted numerous ad-hoc trainings on FIDIC Contract Forms.</p>
2011-2014	Istanbul, Turkey	Yeditepe University	Adjunct Faculty	Taught “Construction Management” course, where the course contents include, amongst others, schedule and cost management, contract management with particular emphasis on FIDIC 1999 Suite of Contracts
2013-2018	Seattle, USA	DRBF	BoD member & President (2016-2017)	The DRBF is a non-profit membership organization dedicated to education and promotion of the Dispute Board process (which includes Dispute Review Boards, Dispute Resolution Boards, Dispute Adjudication Boards, and the like). Dispute Boards are used to avoid and resolve disputes on construction projects worldwide.

Feb. 2012- On-going	Istanbul, Turkey	MC2 MODERN International Construction Consulting	Founder & Managing Director	Serving both local and international construction industry on, including but not limited to construction project management, contracts management, claim preparation and defense, work scheduling and delay analysis, expert witness services, arbitration support services, dispute avoidance and resolution and in-house strategic training. A selection of major services are as follows:			
				Expert in Arbitration	Industrial Manufacturing Plant Construction	Served as Tribunal Appointed Expert Panel member on an arbitration between employer and contractor involving multiple disputes on technical issues. Conducted site visits, held meetings with party representatives, examined large volumes of documents, prepared a comprehensive Expert Report for the Tribunal.	1999 FIDIC Red Book
				Contract Consultant	HEPP (Hydroelectric Power Plants) in Turkey	Due Diligence review of two hydroelectric power plant project contracts in order to identify risks and potential problematic areas for an investor.	1987 FIDIC Yellow 3rd Ed
				Claims Consultant	American University of Iraq Suleimani	As a consultant to the legal counsel of the Contractor, provided advise on and prepared an EOT claim on construction of university campus.	1999 FIDIC Red Book
				Trainer	Accredited FIDIC Training	Conducted 2-day accredited FIDIC training as an accredited FIDIC Trainer on Module-1 (The Practical Use of 1999 FIDIC Conditions of Contract)	FIDIC 1999 Contracts
				Consultant- Trainer	Harmonization of Particular Conditions	Co-drafter of Sample Bidding Tender Particular Conditions and Supervising Engineer Terms of Reference for FIDIC contracts for the European Union Delegation to Turkey involving extensive training program for the Ministries and review of contract conditions for some Water Treatment Plant projects in Turkey.	1999 FIDIC Red & Yellow Books
				Expert in Arbitration	Construction of Luxury Shopping Center	Served as Tribunal Appointed Expert Panel member on an arbitration between employer and contractor involving multiple disputes on technical issues. Conducted site visits, held meetings with party representatives, examined large volumes of documents, prepared a comprehensive Expert Report for the Tribunal.	1995 FIDIC Orange Book
				Trainer	Accredited FIDIC Training	Conducted 3-day accredited FIDIC training as an accredited FIDIC Trainer on Practical Use of 1999 FIDIC Conditions of Contract with Special Emphasis on DESIGN-BUILD Contracting	FIDIC 1999 Contracts
				Contract Consultant	Building Construction in Iraq	Provided Due Diligence review of tender documents for a contractor concerning construction of a large governmental building in Iraq	1999 FIDIC Red Book
				Trainer	Accredited FIDIC Training	Conducted 2-day accredited FIDIC training Module-2 as an accredited FIDIC Trainer on the Management of Claims and Variations and Resolution of Disputes under the 1999 FIDIC Conditions of Contract	FIDIC 1999 Contracts
				Trainer	In-House FIDIC Training for contractor	Provided training on FIDIC Conditions of Contracts to project execution teams of a construction company	FIDIC 1999 Contracts
				Senior FIDIC Expert (Advanced)	Technical Assistance to Ministry of Transport	Acted as Senior FIDIC Expert (Advanced) to assist the Ministry of Transport IPA division in the review and assessment of correspondence from the Contractors and Engineers and in analyzing claims of Contractors.	1999 FIDIC Red & Yellow Books
				Trainer	Accredited FIDIC Training	Conducted 2-day accredited FIDIC training on Practical Use of 1999 FIDIC Conditions of Contract DESIGN-BUILD and EPC TURNKEY Contracting	FIDIC 1999 Contracts
				Contracts Consultant	Hospital Construction Project	Provided contracts and claims consultancy services to a contractor on a hospital construction project.	2010 FIDIC MDB
Claim Expert	Water-Wastewater Treatment Plant	Acted as Claims Expert assisting Engineer under the Technical Assistance & Supervision for a Water and Wastewater Treatment Plant in assessment of Contractor's claims and in drafting "determinations".	1999 FIDIC Yellow Book				
3rd Party Assessor	Wastewater Treatment Plant in South Africa	Acted as a 3rd Party Independent Assessor on contractual disputes between contractor and subcontractor on a wastewater project in South Africa.	1999 FIDIC Yellow Book				

2012- On- going	Istanbul, Turkey	MC2 MODERN Construction Consulting	Founder & Managing Director	Claims Consultant	Mixed-Use Real Estate Project, Dubai, UAE	Provided quantum services (preparation of extension of time claims) to a contractor for a 300 million USD real estate development project in Dubai	1987 FIDIC Red 4th Ed
				Trainer	In-House FIDIC Training for Employer	Provided a 3-day extensive training on 1999 FIDIC Suites of Contracts to the largest gas transportation employer in Turkey	FIDIC 1999 Contracts
				Claims Consultant	Water Pipeline Project in Middle East	Provided claims management services to a subcontractor in a Pipeline Project in the Middle East in pre-arbitration stage	Bespoke Contract
				Trainer	Accredited FIDIC Training	Conducted 2-day accredited FIDIC training as an accredited FIDIC Trainer on Module-1 (The Practical Use of 1999 FIDIC Conditions of Contract)	FIDIC 1999 Contracts
				Contracts Consultant	One of the largest PPP Hospital Projects	Due Diligence review of a major PPP Hospital Project in Turkey with 3300 Bed capacity and participated in contract negotiations.	Bespoke Contract
				Contracts Consultant	Mineral Ore Processing Plant in Kazakhstan	Provided Due Diligence review of tender documents for a contractor concerning a mineral ore processing plant construction project	1999 FIDIC Yellow Book
				Contracts Consultant	Construction of Real Estate Development	Provided Due Diligence review of tender documents for a contractor concerning a large real estate development project in UAE	Bespoke Contract
				Claims Expert	Supply & Install of Rail Traffic Manag. System	Assisted State Railways in assessment of contractor's claims and in amicable settlement meetings	World Bank Standard
				Trainer	Accredited FIDIC Training	Conducted 2-day accredited FIDIC training as an accredited FIDIC Trainer on Module-1 (The Practical Use of 1999 FIDIC Conditions of Contract)	FIDIC 1999 Contracts
				Trainer	In-House FIDIC Training for Employer	Provided training on FIDIC Suite of Contracts to the contracts and procurement teams of the largest transportation employer in Istanbul	FIDIC 1999 Contracts
				Contracts Consultant	390KM Railway Project	Provided contracts & claims management services to a contractor, i.e. drafting contractual letters, preparation of claims for EOTs and additional costs	1999 FIDIC Yellow Book
				Claims Expert	Multiple Railway Projects	Assisted largest transportation employer in its several railway projects in management of contracts and claims valued over 400 Mil USD	1999 FIDIC Red & Yellow
				Contracts and Claims Consultant	Luxury Real Estate Development in Turkey	Provided contracts-claims consultancy services in preparation of letters, claims for EOT & additional costs on Emaar Square Istanbul project under three (3) separate contracts valued over 800 million USD.	Bespoke Contracts
				Contract Consultant	Residential Building in Ethiopia	Prepared Due Diligence review of tender documents and assisted in translation of tender documents for a real estate developer in Ethiopia	Bespoke Contract
				Claims Consultant	Luxury Hotel Construction in Georgia	Provided claims consultancy services to a subcontractor for Hilton Hotel construction project in Georgia.	Bespoke Contract
				Trainer	In-House FIDIC Training for ENR-listed Contractors	Provided contracts management training based on 1999 & 2017 FIDIC Suite of Contracts to the contracts and claims teams of three major ENR-listed construction	FIDIC 1999 & 2017 Editions
				Expert in Arbitration	Wastewater Treatment Plant in South Africa	Acted as Party-Appointed Expert Witness in an arbitration case between contractor and subcontractor on disputed matters for a WWTP	1999 FIDIC Yellow Book
				Trainer	In-House FIDIC Training for State Employer	Provided training on FIDIC 1999 Suite of Contracts with comparison to 2017 2nd Edition FIDIC Contracts to the contracts and procurement teams.	FIDIC 1999 & 2017 Editions
				Contract Consultant	Major Highway Viaduct Project in Turkey	Provided contracts consultancy services to a subcontractor in construction of high-span viaducts utilizing the push & drive method.	Bespoke Contract
				Claims Consultant	Major Highway Project in a Balkan country	Prepared claim dossiers for extension of time (EOT) for a major construction company for a 950 million USD project.	1999 FIDIC Yellow Book
Claims Advisor	One of the largest PPP Hospital Projects	Provided claims advisory services in an international arbitration case	Bespoke Contract				

2012- On- going	Istanbul, Turkey	MC2 MODERN Construction Consulting	Founder & Managing Director	Contracts Consultant	Luxury Resort Project in Montenegro	Prepared a contractual status report and provided guidelines concerning better management of contract and claims	1987 FIDIC Red 4th Ed
				Expert in Arbitration	A major hospital project in Middle East Country	Acted as Party-Appointed Expert Witness in an arbitration case between contractor and subcontractor on various disputed quantum matters	Bespoke Contract
				Expert in Arbitration	High-rise Buildings in Middle East country	Acted as Party-Appointed Expert Witness in an arbitration case between contractor and employer on various disputed technical matters	1999 FIDIC Red Book
				Expert in Arbitration	Wastewater Treatment Plant in South Africa	Acted as a Party-Appointed Expert Witness in an arbitration case between contractor and subcontractor on various disputed technical matters	1999 FIDIC Yellow Book
				Contracts Consultant	Major Highway Project in a Balkan country	Prepared position papers and represented a large construction company during Dispute Board proceedings for a 950 million USD highway project.	1999 FIDIC Yellow Book
				Contracts Consultant	Hydro-electric power Dam Project in West Asia	Provided Due Diligence review and analysis of tender documents for a contractor concerning construction of a large dam estimated at 1 billion USD in tender stage	1999 FIDIC Silver Book
				Technical Expert	Industrial Plant in Turkey	Prepared a technical report on a production facility located in İzmir city for a major law firm.	
				Contracts Consultant	Railway Project	Prepared position papers and represented a major construction company during Dispute Board proceedings for a 300 million Euro railway project.	1999 FIDIC Yellow Book
				Contract Advisor	Mining Facility in USA	Provided Due Diligence review of tender documents for a contractor concerning construction of a large Contract Provided contractual advice in tender stage	Bespoke
				Claims & Contract Consultant	Power Plant Project-1 in a European country	Prepared claim dossiers for extension of time (EOT) for a major construction company.	1999 FIDIC Silver Book
				Claims & Contract Consultant	Power Plant Project-2 in a European country	Prepared claim dossiers for extension of time (EOT) for a major construction company.	1999 FIDIC Silver Book
				DAB Member	CCGT Power Plant	Nominated as DAB Member (3-Member Dispute Board) in Europe	1999 FIDIC SB
				DAB Member	Water Treatment Plant	Nominated as sole-member DAB in Europe	1999 FIDIC RB
				DAB Member	Railway Project	Nominated as sole-member DAB in Western Asia	1999 FIDIC YB
				DAB Member	Road Project	Nominated as sole-member DAB in Central Asia	2010 FIDIC MDB
				DAB Member	Wastewater Treatment Plant	Nominated as DAB Chairman (3-Member Dispute Board) in Europe	World Bank GCs
				DAB Member	Railway Project	Nominated as DAB Chairman (3-Member Dispute Board) in South Asia	2010 FIDIC MDB
				DAB Member	Road Project	Nominated as sole-member DAB in Central Asia	2010 FIDIC MDB
				DAB Member	Power Transmission Line	Nominated as DAB Member (3-Member Dispute Board) in Africa	1999 FIDIC YB
				DAB Member	Metro Project	Nominated as DAB Member (3-Member Dispute Board) in Far East Asia	1999 FIDIC YB
DAB Member	CCGT Power Plant	Nominated as DAB Member (3-Member Dispute Board) in Asia	Bespoke EPC				

Other relevant information (e.g., Publications and Presentations)

- “Dispute Avoidance and Resolution in Construction Projects: On Paper or in the Minds of People?” at the Fifth International Conference on Construction in the 21st Century (CITC-V) in Istanbul, May 2009 (Presenter)
- “FIDIC Applications and Dispute Resolution in Turkey” at the DRBF 9th International Conference in London, May 2009 (Speaker)
- “Turnkey Contracts: Comparative Experiences and Best Practices” at the ICC-FIDIC Conference on International Construction Contracts and the Resolution of Disputes in Istanbul, October 2009 (Speaker)
- “Effectively Using the FIDIC EPC/Turnkey Contract” at the FIDIC International Contract Users’ Conference in London, December 2009 (Speaker)
- “FIDIC EPC/Turnkey Contract – Recent Experience / Variations & Payment, Contract Termination” at the FIDIC International Contract Users’ Conference in London, December 2010 (Speaker)
- “Overview of Dispute Resolution in Turkey” at the DRBF 10th International Conference in Istanbul, May 2010 (Conference Chair, Tutor, Speaker)
- “Dispute Board’s Benefits to the Employer and the Project” at the DRBF Region-1 14th Annual Meeting in Charleston, SC, USA, October 2010 (Speaker)
- “The Use of Dispute Boards in Europe: Expectations, Concerns, Experiences” at the DRBF Regional Conference in Vienna, Austria, April 2011 (Speaker)
- “Influence of Dispute Boards on the Process and on the Behavior of the Parties” at the DRBF European Regional Conference in Brussels, Belgium, November 2011 (Speaker)
- “FIDIC EPC/Turnkey Contract: Recent Experience” and “The Role of the Engineer” at the FIDIC Middle East International Contract Users’ Conference, Doha, Qatar, February 2012 (Speaker)
- “The Marmaray Project EPC/Turnkey Contract: Recent Experience” at the International Symposium on Practices & Trends for Financing and Contracting Tunnels and Underground Works (ITA), Athens, Greece, March 2012 (Speaker)
- “Essentials of Contract Management and Dispute Resolution in PPP Projects” at the 2nd PPP in Turkey Forum, Ankara, November 2013 (Speaker)
- “Pursuing Claims under FIDIC Contracts in the Middle East & Internationally” and “Understanding Dispute Boards and How They Work in Practice in the Region” at the FIDIC Middle East International Contract Users’ Conference, Dubai, UAE, February 2013 (Speaker)
- “Dispute Board Mechanism” at the Turkish Contractors Association, Ankara, February 2014 (Trainer)
- “FIDIC Sözleşmeleri Kapsamında Önemli Sözleşmesel Unsurlar” at the the World Bank Implementation Support Workshop on Procurement and Financial Management for PIUs, Ankara, March 2014 (Speaker)
- IRAQ Provincial Investment Commissions Capacity Building Program – Phase IV: FIDIC Standards in Construction Contract Drafting, Istanbul 2014 (Speaker)
- DRBF Annual Conference – New Frontiers for DRBF, South America, Africa, Middle East (Session chair), Washington DC, USA 2016 (Session Chair)
- DRBF Regional Conference – Dispute Boards as Lifeboats to the Project Ship (Master of Ceremony), Sofia, Bulgaria 2016 (Tutor)

- ICC - FIDIC Conference - International Construction Contracts & Dispute Avoidance – Istanbul 2016 (Trainer, Speaker)
- DB Success Story & the Role of Dispute Boards in Dispute Avoidance – Ministry of Public Works and Public Housing, Jakarta, Indonesia 2017 (Speaker)
- Dispute Avoidance & Real-Life Strategies for Managing Successful Dispute Boards – Madrid, Spain 2017 (Session Chair, Speaker)
- DRBF Regional Conference – Mock Dispute Board Presentation – Kyustendil, Bulgaria 2017 (Presenter)
- FIDIC European Regional Conference – How FIDIC 1999 & 2017 Contracts Deal with Time – From Adjudicator’s Perspective – Tbilisi, Georgia 2018 (Speaker)
- Management of Construction Projects under FIDIC Suites of Contracts – 1999 Editions vs 2017 Editions – Podgorica, Montenegro 2018 (Tutor-Speaker)
- Management of Construction Projects under FIDIC Suites of Contracts – 1999 Editions vs 2017 Editions – Skopje, N. Macedonia 2018 (Tutor-Speaker)
- ICC - FIDIC Conference - International Construction Contracts & Dispute Avoidance – Tbilisi, Georgia 2018 (Speaker)
- ICC - DRBF Regional Conference - Practical Issues in Construction Dispute Resolution and Dispute Avoidance – Sofia, Bulgaria 2018 (Speaker)
- DRBF Regional Conference – Dispute Boards as A Neutral Party to Overcome Challenges – Geneva, Switzerland 2018 (Workshop Tutor)
- “Strategies for Efficient and Successful On-site Contract Management Under FIDIC” Workshop and “Prospects for the Use of FIDIC Contracts in Railways Projects in the Middle East” at the FIDIC Middle East International Contract Users’ Conference, Dubai, UAE, February 2019 (Tutor and Speaker)
- DRBF Regional Conference – The Lifecycle of DAB/DAAB, FIDIC 2017 vs. FIDIC 1999 – Bucharest, Romania 2019 (Speaker)
- Istanbul Arbitration Center (ISTAC) Conference – The New Revisions in the 2017 FIDIC 2nd Edition Contracts, Istanbul, Turkey 2019 (Speaker)
- “Arbitration and Alternative Dispute Resolution” and “Defects Liability Under the 2017 Edition” at the FIDIC Middle East International Contract Users’ Conference, Dubai, UAE, February 2020 (Speaker)
- “Assessment of Risks of Covid19 Epidemic under FIDIC 1999 & 2017 Edition Contracts and Suggestions for Contractual Approaches” Online Webinar, April 2020 (Speaker)
- “Should Dispute Boards apply the Governing Law? The Parties’ expectations” and “DRBF Mentoring Scheme-How can I participate?” at the DRBF Central and Eastern Europe Conference, March 2021 (Speaker)
- “The Ins and Outs of Dispute Boards - The Truth is out there: Hearings”, “What We Do in the Shadows: The Inner Works of the Dispute Board”, “The DRBF Region 2 Mentoring Program” at the DRBF Central and Eastern Europe Conference, Cluj-Napoca, Romania, October 2022 (Speaker and Moderator)
- “The Characteristics of Dispute Board Members” at the DRBF MENA Region Conference, Cairo, Egypt, November 2022 (Speaker)
- “The Use and Abuse of Compendium Claims” at the DRBF Central & Eastern Europe Conference, Vienna, Austria, March 2023 (Speaker)
- DRBF Regional Conference – Mock Dispute Board presentation – Istanbul, Turkey 2023 (Moderator)
- “DB Top 5: Focused Insights on Dispute Board Practice” at DRBF Central & Eastern Europe Conference, Sofia, Bulgaria 2024 (Speaker)
- “Dispute Resolution in Construction and Infrastructure Projects” at Society of Construction Law (SCL) Türkiye 2. Annual Conference, Istanbul, Türkiye 2024 (Speaker)